



CW+ is proud to be the official charity of Chelsea and Westminster Hospital NHS Foundation Trust, which encompasses Chelsea and Westminster Hospital, West Middlesex University Hospital and all our community-based services.

Our vision is to enable every patient to receive outstanding care, in our Trust's community of more than 1.5 million people and beyond.

Our mission is to work with our Trust to create world-class facilities, drive innovation and research, and enhance patient and staff wellbeing. Using our expertise in partnership building, arts in health and healthcare innovation, we develop creative solutions to support an evolving NHS.



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Cover image: Mile 91



Welcome

Welcome to our 2025/26 impact report. As we reflect on the year, we are once again struck by the difference that generosity, partnership and shared purpose can make.

At a time of continued change for the NHS, CW+ has remained focused on what matters most: supporting outstanding care for patients, enabling staff to do their best work, and helping our Trust respond to a rapidly evolving healthcare landscape.

This year, with the support of our donors, partners and friends, CW+ focused investment in areas where philanthropy can have the greatest impact. Across our sites, this has meant better-designed, more therapeutic environments that support the effective delivery of care; innovation that improves frontline services; and practical support for staff through additional training, equipment and wellbeing initiatives.

Alongside this local impact, we have continued to share learning and expertise more widely, leading programmes that influence care beyond our own communities and strengthening our role regionally and nationally as a leader in creative health practice and innovation.

Much of this work has taken place against a backdrop of ongoing operational pressure and structural change within the NHS. In this context, the charity's role – working alongside our Trust to identify priorities, unlock opportunity and offer targeted support – has never been more important.





CW+ is proud to work in close partnership with patients, families, donors and Trust staff to develop solutions that are effective, evidence-led and rooted in real need.

None of this would be possible without the extraordinary commitment of our supporters. Your belief in our work continues to shape what we can achieve together. We are also grateful to our partners and collaborators across healthcare, innovation, the arts and the wider community, whose expertise and creativity strengthen everything we do.

We'd also like to extend our thanks to the CW+ Team, whose hard work and commitment have made all of this possible.

As we look ahead to the next phase of our work, guided by our new three-year strategy, we remain confident in the value CW+ brings – locally, regionally and beyond.

Thank you for your continued support.



Tony Bourne
Chair



Chris Chaney
Chief Executive

Thirty at Thirty

Making progress and sustaining momentum

£20m

raised to date towards
our £30m target

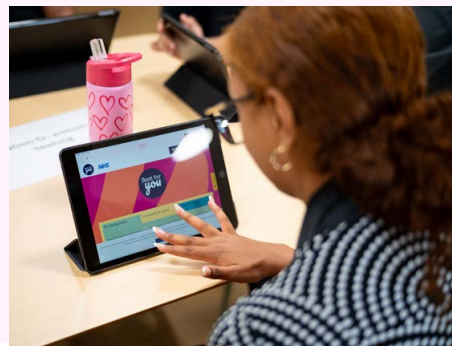
Launched in May 2023 to coincide with Chelsea and Westminster Hospital's 30th anniversary, the Thirty at Thirty campaign set out to raise £30m to enable world-class facilities, drive innovation and research, and enhance patient and staff wellbeing.

We are now two-thirds of the way to our target.

Thirty at Thirty: delivery so far

Since its launch, Thirty at Thirty has helped to enable:

- improved hospital environments through capital investment, arts and design
- innovation projects moving from pilot into everyday practice
- investment in staff-led ideas through targeted funding
- practical support for patient experience and staff wellbeing
- regional and national programmes that extend learning and impact beyond our hospitals





Creating world-class facilities

In 2025/26, Thirty at Thirty underpinned progress on major capital projects that are changing how care is delivered.

At Chelsea and Westminster Hospital, the redeveloped Day Surgery Unit has opened, with patients now benefiting from a modern, purpose-designed environment focused on efficiency, privacy and wellbeing ([see p16 for more](#)).

At West Middlesex University Hospital, construction of the Diagnostic, Treatment and Education Centre (above) is entering its final stages, bringing the Trust closer to a major step-change in how services are delivered on the site. Fundraising remains under way to support enhancements that will benefit patients, families and staff.

Driving innovation and research

This year, innovation activity has matured, with several projects moving beyond pilot stages and becoming embedded into everyday care.

A key priority for the next phase of the campaign will be support for Human Infection Challenge studies. In collaboration with Imperial College London, plans are being developed for a new 10-bed, state-of-the-art unit at Chelsea to accelerate understanding of immune responses to infection and improve preparedness for future health threats. Fundraising for this facility will be a central focus in 2026/27.



Enhancing patient and staff wellbeing

Alongside long-term transformation, Thirty at Thirty supports practical solutions that make a difference to patients and staff every day. Through our pioneering Arts in Health, Grants and CW Innovation programmes, CW+ can respond flexibly to identified needs, improving environments, supporting frontline innovation and investing in staff.

Powering progress together

What your support made possible in 2025/26

£5.71m

raised in total in
2025/26

Thanks to the generosity of our supporters, we continued to make progress this year on key priorities while strengthening connections with communities, staff and partners across our hospitals.

Supporting long-term priorities

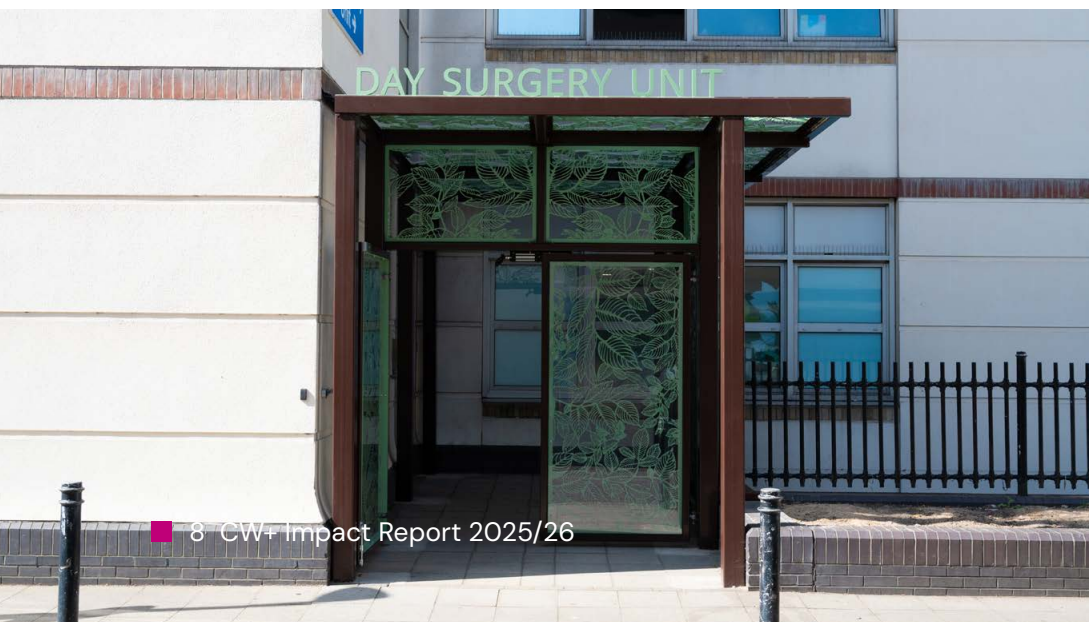
- £1m raised towards the Day Surgery Unit at Chelsea and Westminster Hospital.
- Growing engagement and support for the Diagnostic, Treatment and Education Centre at West Middlesex University Hospital.
- Significant gifts supporting research and innovation, helping to shape priorities for future investment.

Broadening community engagement

This year also saw the introduction of new approaches to community fundraising, particularly at West Mid.

- We launched our Hospital Next Door campaign in September as a new way for local people to support their hospital (see p9).
- Walking West, a 13-mile walk between our two hospitals, marked 10 years since West Mid joined the Trust (see p10).
- An interfaith Iftar at West Middlesex celebrated the hospital's role as a pillar of its diverse local community (below).

These initiatives strengthened local relationships and introduced new supporters to CW+.



Anonymous →

Zofia Thackray →

Grace →

Anonymous →

Jonath →

Margaret
Richardson →

Ben Salama →

eston →

Jessica A →

Anor →

£43.4k

raised via Hospital
Next Door from
September
to March

Hospital Next Door

The Hospital Next Door campaign invites local people to buy a virtual brick on our website in support of the new Diagnostic, Treatment and Education Centre at West Mid, creating a simple, visible way for the community to support improvements at their hospital.

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Supporting CW+ is an investment in the future of healthcare. The combination of long-term ambition and immediate impact is what makes this work so compelling

Carsten Woehr, Partner, Co-Head of M&A in EMEA at Goldman Sachs and CW+ Development Board member

Supporting specialist services

Fundraising during 2025/26 also provided targeted investment in specific clinical services across the Trust, including neonatal care, HIV and sexual health, helping to deliver enhanced support in areas of high and complex need.

322

new donors

15%

increase in website
donations vs 2024/25

Fundraisers

Celebrating our extraordinary community

From large-scale events to personal challenges, our supporters raised funds for our hospitals in many different ways.



In July, 73 fundraisers abseiled down Chelsea and Westminster Hospital, collectively raising more than £35,000 for Thirty at Thirty



More than 150 people walked from Chelsea to West Mid in September, raising over £27,000 to support projects at both sites

Fundraising in action

Many fundraisers were inspired by the care they or their loved ones had received:

- Ruby ran a half-marathon to thank the staff on the Burns Unit at Chelsea and Westminster Hospital
- Jonathan completed a 53km non-stop ultramarathon in the Alps to give back for the care his daughter received
- Marmalade Hedgehog Nursery hosted an exhibition of children's artwork to support Chelsea's Play Team

Trust staff also took on fundraising activities for CW+, including:

- Carmel, who trekked to Everest Base Camp
- Grant, who ran three marathons in a month
- Cleo, who took on a half-marathon in memory of a friend
- Archana, who staged a musical fundraiser to support women's health in Hounslow
- Members of the Neonatal Intensive Care Unit Team, who each ran a 5k or 10k to fund improvements to the unit

Every fundraising effort – large or small – helps improve care for patients and supports the incredible staff who deliver it.

“

It was humbling to walk with so many wonderful staff from both hospitals, one of whom had just finished a night shift!

Councillor Amy Croft, Mayor of Hounslow 2025/26

£143k

fundraised by
our community
(including
Gift Aid)

312

staff and
community fundraisers

977

km run

3,053

km walked

65,000

ft skydived

9,900

ft abseiled

Spotlight: Daisy

Turning gratitude into support



'I have been a patient at Chelsea and Westminster Hospital and West Middlesex University Hospital for more than 10 years. Living with a complex condition means I am supported by multiple clinical teams across the Trust, and throughout that time my care has always felt supportive, kind and patient-centred.'

'When my husband and I got married last summer, we asked our family and friends to donate to causes that were very personal to us, instead of giving gifts. For me, the obvious choice was CW+.'

'This Trust has repeatedly improved my quality of life.'

'Our family and friends responded very generously. They have seen first-hand the positive impact the hospitals have had on my life, and I hope they feel proud knowing that their support helps to give that same level of care to other patients and families.'

'Fundraising in this way felt like a meaningful opportunity to say thank you, and to support the work that continues to make such a difference to people like me.'

[Watch Daisy's full story](#)

CWInnovation

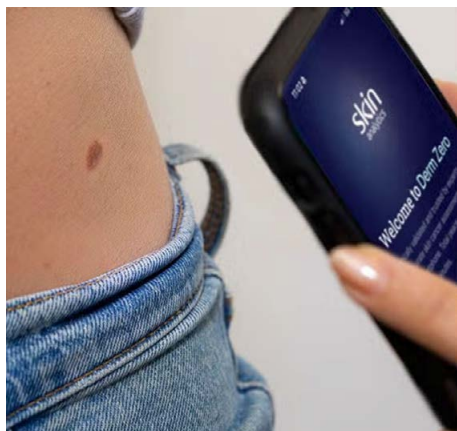
Improving patient care, patient experience
and the way our hospitals and clinics are run

Led jointly by CW+ and Chelsea and Westminster Hospital NHS Foundation Trust, CW Innovation helps shape more responsive, patient-centred care by supporting staff-led ideas and forging powerful collaborations.

Partnership with La Roche-Posay

Building on the success of DERM AI, the world's first autonomous AI tool for skin cancer diagnosis (see 'Spotlight', right), this new partnership is helping to:

- expand research, education and awareness of skin cancer care
- improve understanding of patient attitudes towards AI
- promote prevention and skin health awareness
- support wider national adoption of the DERM AI platform across dermatology services



Spotlight: Neil Daly, Skin Analytics*

Strengthening innovation through partnership



'I founded Skin Analytics in 2011, with the idea that our technology could help build entirely new patient pathways. Mike Wright, Head of Innovation at CW+, was one of the first people I spoke to outside dermatology, and that relationship has grown into a partnership that has pushed what's possible.'

'What differentiates our work at Chelsea and Westminster Hospital NHS Foundation Trust is that we haven't just deployed technology in a standard way – we've worked together to find ways to use it more effectively and raise the standard of care. With support from CW Innovation, Chelsea and Westminster Hospital became our premier deployment site.'

'Without CW Innovation, we still would have got there, but it would have taken much longer.'

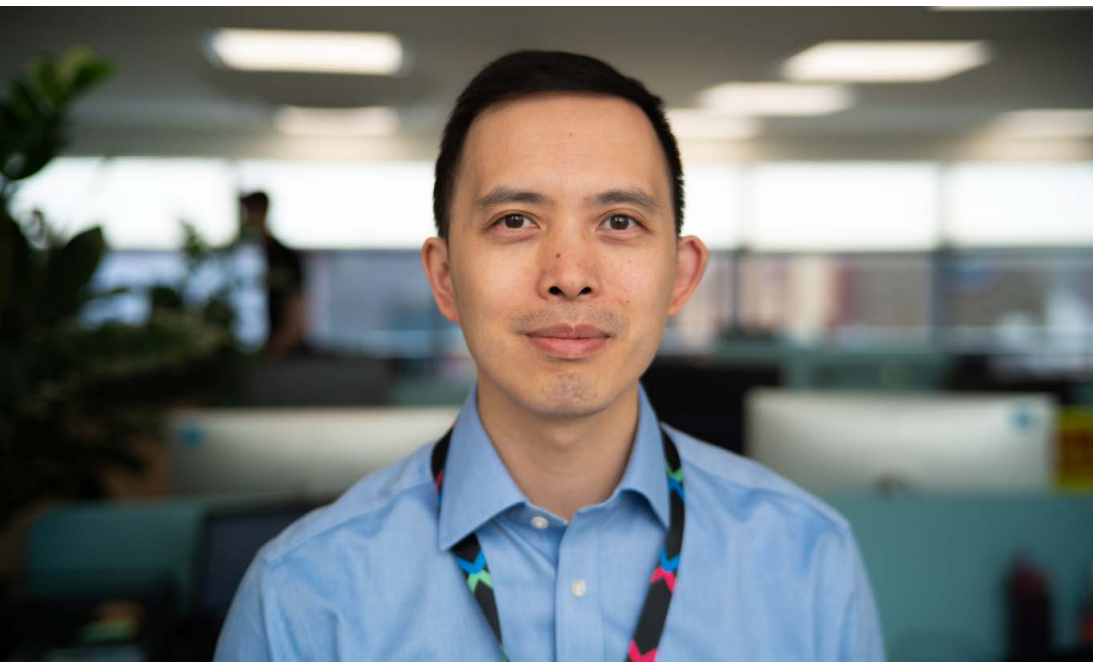
'In the early days, there was strong clinical interest, but the final stages of deployment were challenging. Mike and the team helped maintain momentum and navigate the process.'

'We've now seen over 21,000 patients, with more than 9,000 through autonomous pathways, and achieved a 94% avoidance of face-to-face appointments – results we're really proud to have achieved together.'

*Neil Daly is the CEO of Skin Analytics



2025/26 CW Innovation Fellows at the CW Innovation Hub



Richard Lee, Consultant Ophthalmic Surgeon (see right)

Supporting staff-led innovation

The CW Innovation Fellowship, now in its fourth year, supports Trust staff to develop and deliver innovative ideas.

- 15 new Fellows joined in 2025/26
- 79 Fellows supported since the programme started in 2022
- 70% of projects across all cohorts completed or ongoing

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The Fellowship gave me the time, support and confidence to test something new and make it work in a real clinical setting

Irina Stankeviciute, CW Innovation Fellow

Following a successful pilot funded by a CW+ grant and led by Consultant Ophthalmic Surgeon Richard Lee through the CW Innovation Fellowship, Dora AI is now fully integrated into routine care.

The automated phone service supports patients before and after cataract surgery, helping to:

- improve patient experience
- reduce the need for in-person appointments
- increase efficiency

The evaluation showed a saving of more than 200 clinical hours per year.

CWInnovation



Exploring the future with VR/AR

This year saw the appointment of the first CW Innovation Associate. Midwife and former CW Innovation Fellow Aglaia Gantzopoulou identified a range of potential virtual and augmented reality projects and supported delivery of the first CW+ VR/AR Funding Call (see 'Spotlight', right).

Extending impact and partnerships

CW Innovation continues to play a wider role across the NHS, including:

- supporting multi-Trust evaluations of new technologies
- working with industry partners
- contributing to national innovation programmes to trial and scale innovation

8

new pilots in
2025/26

26

applications to VR/AR
funding call

34%

reduction in missed
appointments through
Dora AI

Spotlight: Aglaia

Bringing immersive tech into patient care



'My secondment as the first CW Innovation Associate has given me the opportunity to explore how immersive technologies can support patient care, staff wellbeing and clinical education.'

'I have supported the development and implementation of virtual and augmented reality

projects across multiple specialties, matching emerging technologies with frontline clinical need.'

'Immersive technologies are already making a meaningful difference to patients and staff across our Trust.'

'VR interventions have helped reduce pain, anxiety and distress during procedures such as blood tests, MRI preparation, and chemotherapy, urology and gynaecology treatments. AR has enhanced patient understanding in outpatient settings, particularly through the use of Apple Vision Pro in endometriosis care.

'Workshops, funding initiatives and cross-sector collaboration have also helped increase engagement with immersive technology. The VR/AR funding call was the charity's most successful call to date, demonstrating strong staff appetite for innovation and creating a foundation for future scaling and adoption.'

Arts in Health

Enhancing the hospital environment through arts and design

This year, CW+ continued to support major capital projects, art commissions and participatory programmes that enhance environments and improve the hospital experience for patients, families and staff.

Images: Damian Griffiths



CW+ integrated art and design into Chelsea and Westminster Hospital's new Day Surgery Unit, helping to soften a busy clinical environment



Nature-inspired enhancements support calm, privacy and dignity, placing patient wellbeing at the centre of care while also improving staff experience



The busy Children's Emergency Department at Chelsea was transformed into a calming, resilient and neurodivergent-friendly environment that supports outstanding care



Bespoke, site-specific art was central to the transformation, helping to create a welcoming, reassuring environment for children and families. The abstract shapes inspired by local landmarks encourage distraction and imaginative play

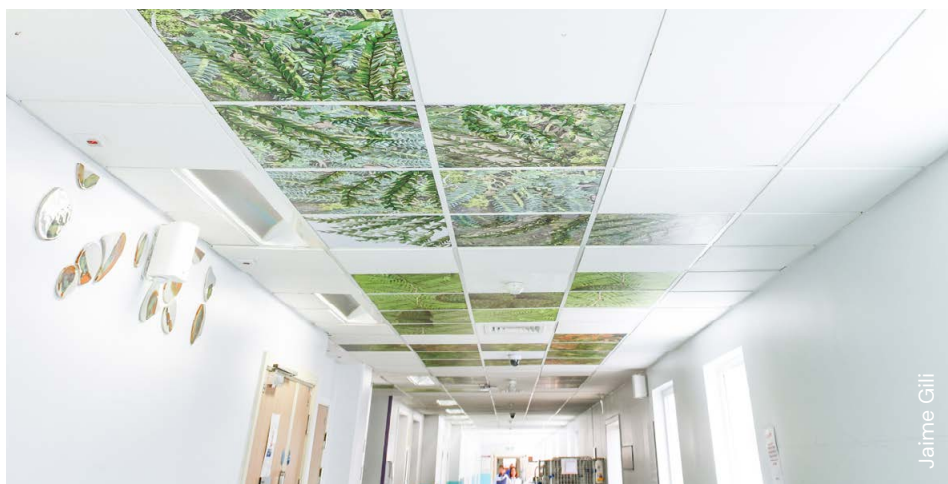
At West Middlesex University Hospital, CW+ delivered a major refresh of the art collection, commissioning new works to reflect the community the hospital serves. The resulting installations bring colour, calm and creativity into clinical spaces, and have received national recognition.



Isleworth Riverside by Joy Labinjo: celebrating storytelling, identity and community



The Winged Archway by Hannah Lim (see 'Spotlight', right): nominated for a PSSA Marsh Award



Healing Flows by Lucia Pizzani: gold winner at the 2025 Building Better Healthcare Awards

Spotlight: Hannah

Creating a sense of calm through art



'I was born at West Middlesex University Hospital, so being commissioned by CW+ to create an artwork for the hospital felt incredibly meaningful – both as an artist and as someone who has a strong personal connection to the community it serves.'

'My practice is mainly sculptural, and for this commission I was inspired by the design of folding screens. Traditionally, the imagery on folding screens is intended to evoke calm and stillness, and I wanted to capture that in a hospital environment. The artwork includes a series of motifs and details that people can explore and interpret in their own way.'

'Sometimes seeing something bright and colourful and unexpected in a hospital environment can be really helpful.'

'I hope the sculpture offers patients, visitors and staff a moment of quiet reflection. To be able to transform an underused space into something welcoming and restorative, in the hospital where my life began, has been a very special experience.'

[Watch Hannah's full story](#)



Lakeside activity space at West Middlesex:

We ran a seasonal programme from April to November at West Middlesex, delivering 94 wellbeing, growing and sustainability sessions in partnership with 15 community organisations, including Kew Royal Botanic Gardens.



'Live at Lunch':

A rehabilitation group that meets weekly in the CW+ Studio was invited to perform at the Royal Opera House's Paul Hamlyn Hall. Led by a dance artist, the group uses movement to build strength, confidence and community.



Writer in Residence:

A highlight for our participatory arts programme, Arts for All, was a new writing residency based in the Haematology and Oncology unit at West Mid. Rebecca Goss's personal essay about her experience was published in *The Lancet*.

12,200+

patient engagements
with Arts for All

5,000+

staff engagements
with Arts for All

500+

Arts for All
ward visits

402

art therapy
sessions

440

CW+
Studio sessions

2,658

patients, families
and staff at CW+
MediCinema screenings

2,854

patient/visitor
attendances in the
CW+ Studio

Spotlight: Bob and Sheila

Finding comfort in music



Bob: 'Three years ago, while we were on holiday, I had a stroke. After spending several weeks in hospital in France, I was transferred to Chelsea and Westminster Hospital to continue my recovery. I learned quickly that I had a choice: to give up, or to keep going. That's where my love of music comes in.'

'Music is part of my healing process. And it really does help.'

Sheila: 'I had attended an appointment at the hospital when I unexpectedly came across a lunchtime piano performance in the main atrium. I was overwhelmed to realise the pianist was Lang Lang. Bob has been a fan of his for a very long time, so I immediately arranged for him to come to the hospital.'

'When Bob arrived, Lang Lang took the time to speak to him and, completely unexpectedly, played a Schumann piece especially for him. It was an incredibly moving moment – generous and deeply human – and a powerful reminder of the difference music and creativity can make in a hospital setting.'

[Watch Bob and Sheila's full story](#)



Lang Lang's surprise performance was part of the Lang Lang Foundation's Music Heals initiative, delivered in partnership with the CW+ Arts for All programme

Grants

Funding equipment, training and projects that make a difference

Through our Grants programme, we support Trust staff to deliver practical projects that improve patient care, staff wellbeing and the day-to-day running of services. This year's funding enabled both larger pathway improvements and fast-track solutions with immediate benefit for patients and teams.

What grants supported in 2025/26

Large-scale improvements:

- New endometrial cancer care pathway
- Pharmacy upgrade that reduces discharge delays and improves patient flow

Fast-track improvements:

- Tailored support for autistic patients
- Exercise equipment supporting paediatric patients' recovery
- Patient support groups

Staff training and development:

- Attendance at national and international conferences
- PhD, Fellowship and research grants

Targeted booster grants encourage staff in junior and non-clinical roles to access funding for small projects that improve patient experience, broadening participation in service improvement.



Grants supported staff wellbeing through team-building activities and improvements to staff spaces



A CW+ grant funded a booklet explaining the serial casting journey to support autistic patients



Virtual and augmented reality funding call

This year, CW+ delivered its first VR and AR funding call, attracting a high volume of strong applications from across the Trust.

The winning project, *Ophthalmology by the bedside – VR in stroke*, uses VR to assess vision problems at the bedside, enabling patients to be seen more quickly and reducing the need for transport to ophthalmology services at Chelsea and Westminster Hospital.



The Grants Team is very helpful, professional and caring. We are so lucky to have CW+ supporting our Trust

Staff member

Grants in 2025/26

306

grants awarded

£1.12m

distributed

Small grants

600+

staff benefited

96%*

of awardees said
process was 'easy'
or 'very easy'

Targeted investment

£434k

research

£73k

staff training and
development

£28k

staff wellbeing

Spotlight: Angelica Treating newborn jaundice at home



'My baby was born in March 2025. Everything was fine at first, but a few days after coming home, I noticed a yellow tinge to his skin and he was diagnosed with jaundice. We were told he would need to be admitted to Chelsea and Westminster Hospital for treatment, which felt daunting.

'Then, one of the community children's nurses told us about another option – a phototherapy blanket, funded by a CW+ grant, that could be used at home. It was really easy to use – we just had to wrap him in it, making sure he was wearing the special eye protector. He looked like a mini superhero!

'Using the blanket was a game-changer – we were able to bond with our baby in the comfort of our own home.

'It's great that the charity was able to fund a blanket for each hospital. It means fewer babies with jaundice need to be treated in hospital, freeing up beds and resources. That makes it a great investment for staff as well as babies and their families.'

[Read Angelica's full story](#)

*Survey of 61 staff who were awarded a small grant

Regional and national programmes

Sharing expertise and learning more widely

While CW+'s primary focus remains local, its expertise also supports regional and national programmes to share learning, strengthen care and extend impact beyond our hospitals.

Best For You

Best For You is delivered in partnership by Central and North West London NHS Foundation Trust, Chelsea and Westminster Hospital NHS Foundation Trust, West London NHS Trust and CW+, and evaluated by Imperial College London.

Developed with young people and clinicians, Best For You is reducing barriers to mental health support for young people through a growing digital offer. It entered its

next phase in 2025/26, during which it will drive adoption across north-west London, the UK and beyond.

34,407

users found Best For You via search engines

7,500

YouTube views

462

conversations via the NATTER text support service



Website milestone

In 2025/26, we developed a new Best For You website, shaped by consultation with more than 75 young people and 13 clinicians, improving usability, content and signposting to support services.

- 46 guides written for the new BFY website
- 160 support services added to the signposting tools

Volunteering for Health

The Volunteering for Health programme developed and tested new approaches to health volunteering through 15 partnerships across England (see 'Spotlight', right).

This year, the programme focused on building infrastructure, improving accessibility and sharing learning between local systems, in line with the ambitions for neighbourhoods set out in the government's NHS 10-Year Health Plan for England.

83

partnering organisations

£2.8m

grants awarded in 2025/26

£167.6k

new funding awarded

Spotlight: Neil Churchill, NHS England*

Shaping volunteering in health and care



'Volunteering for Health, our partnership with CW+ and NHS Charities Together, has enabled inspired local partnerships in England to create and pursue powerful visions for volunteering.'

Across the country, health, care and voluntary sector organisations are working together to explore how volunteers can support patients, communities and services.

'By collaborating in new ways, local partners are testing innovative approaches to volunteering and sharing their learning across systems.'

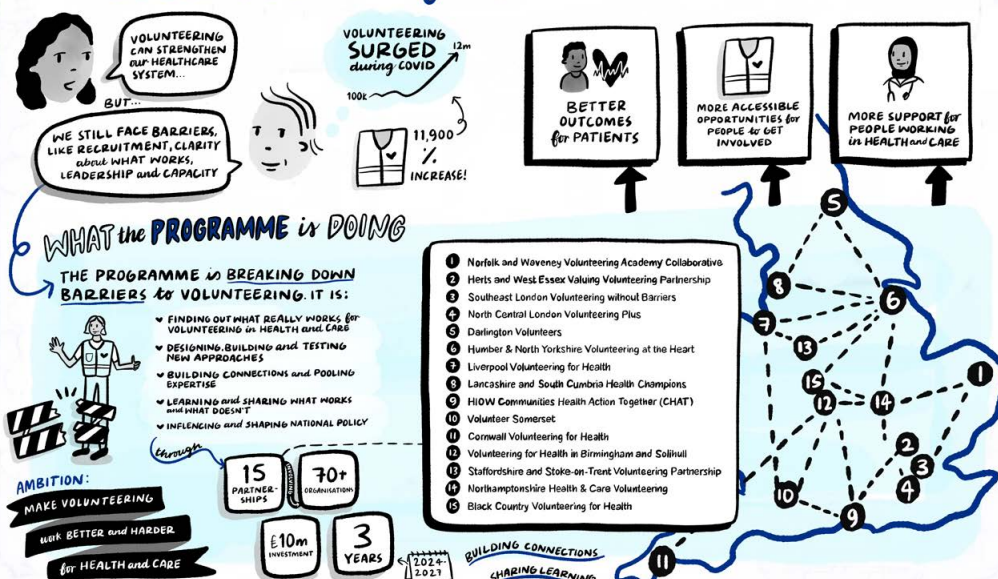
'CW+ is helping to lay strong foundations that demonstrate how organisations working differently with each other and with volunteers can help achieve more inclusive, joined-up and patient-centred healthcare.'

'As learning emerges from across the programme, these partnerships are already shaping a stronger future for volunteering in health and care.'

*Dr Neil Churchill OBE is Director for People and Communities at NHS England

UNLOCKING the POWER of VOLUNTEERING

VOLUNTEERING for HEALTH PROGRAMME



National Neonatal Palliative Care Programme

The National Neonatal Palliative Care Programme supports babies, families and neonatal teams across England.

Over the past year, the programme expanded its national reach, strengthening training provision and peer support for the neonatal workforce.

Delivery progressed across multiple regions, helping to build confidence and consistency in specialist care for babies with life-limiting conditions.

1,935

attendances at national training sessions

241

staff trained through introductory sessions

6

neonatal networks trained (out of 9)



Mile 91

Building a national network

This year also saw the launch of the National Neonatal Palliative Care Alliance, an informal network of stakeholders committed to accelerating understanding of and access to neonatal palliative care by strengthening collaboration, sharing expertise and advocating for better care for babies and their families.

NHS England health inequalities pilot

CW+ delivered a pilot programme reaching 150 clinicians from across England, equipping them to tackle health inequalities in their services. The programme focused on improving access, experience and outcomes for underserved populations, while strengthening networks and sharing best practice.

HIV, sexual health and gender

CW+ is proud to support the Trust's HIV Sexual Health Directorate across four key areas: education, awareness, community engagement and research.

Over the past year, this included enabling clinical exchange, specialist project management and wellbeing activity alongside frontline services.

£1m

portfolio of work

8

countries reached through shared learning

Spotlight: Simon Barton, NHS England* Developing future leaders

'Sparrows and Eagles has become one of the most respected leadership programmes for clinicians working in HIV, sexual and reproductive health, and infectious diseases in the UK.'

'CW+, alongside the Faculty, co-designed and delivers a programme that brings together clinicians from across the specialty. Since it began 10 years ago, nearly 600 trainees and consultants have taken part, with many now leading services, influencing policy and driving innovation across the NHS.'

'CW+ helps create a valuable space for clinicians to connect and develop the leadership needed to improve care.'

'The programme's strength lies in its commitment to in-person connection and protected time for reflection, challenge and shared experience.'

'More than a programme, it has become a community and a catalyst, helping to shape the future of HIV, sexual and reproductive health and infectious diseases medicine.'

*Professor Simon Barton is the Regional Medical Director of Specialised Commissioning at NHS England, and Co-Faculty Chair, Sparrows and Eagles Programme

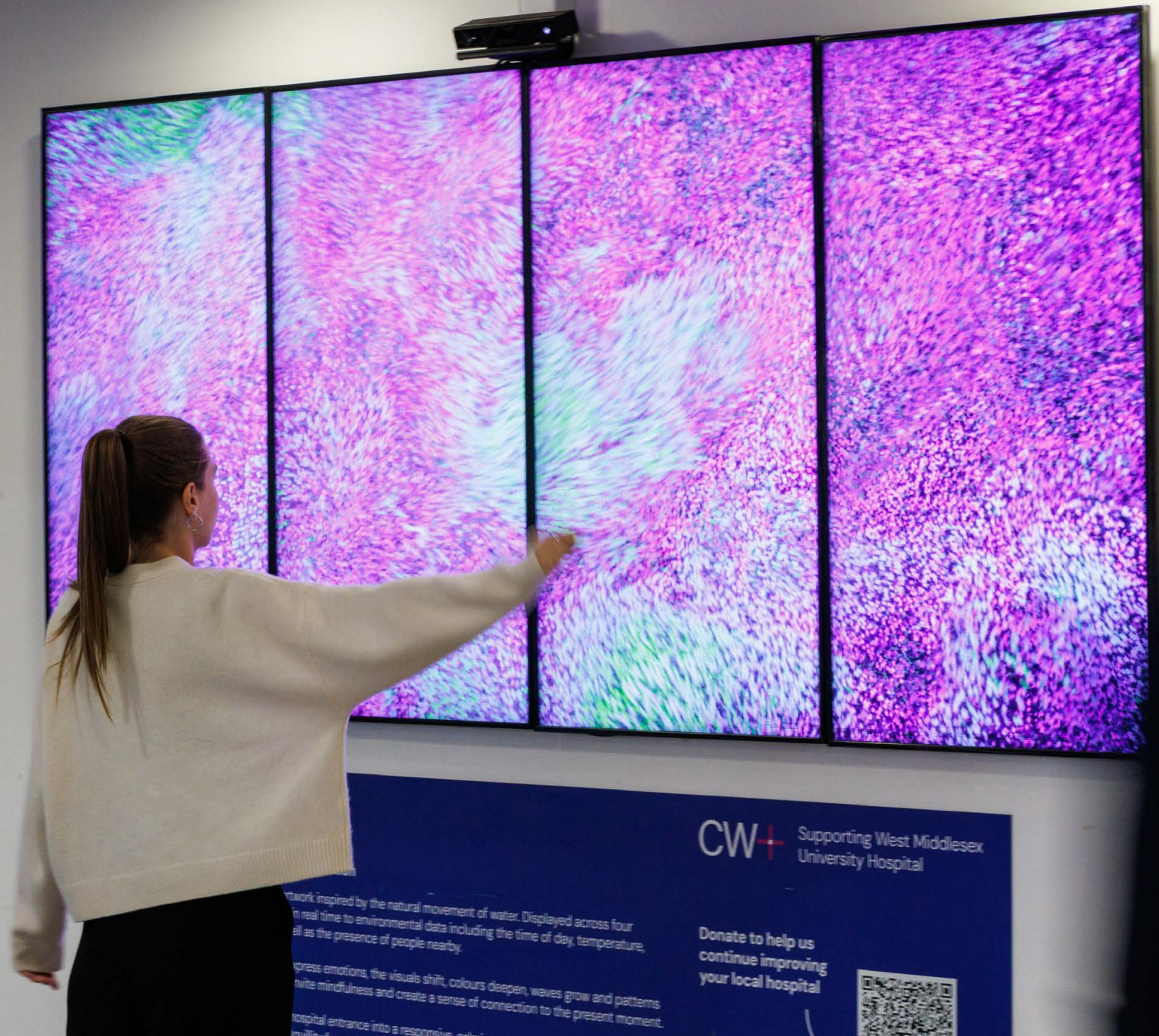
HIV PrEP MADE SIMPLE

50 Dean Street

HELPING YOU MAKE THE CHOICES RIGHT FOR YOU.

THE SHORT GUIDE TO HIV PrEP

PrEP USUALLY CONTAINS 2 DRUGS, TENOFOVIR AND EMTRICITABINE. IT GIVES MORE THAN 99% PROTECTION AGAINST CATCHING HIV. TAKE 2 TABLETS AND YOU'LL BE PROTECTED FROM HIV 2 HOURS LATER.



CW+ Supporting West Middlesex
University Hospital

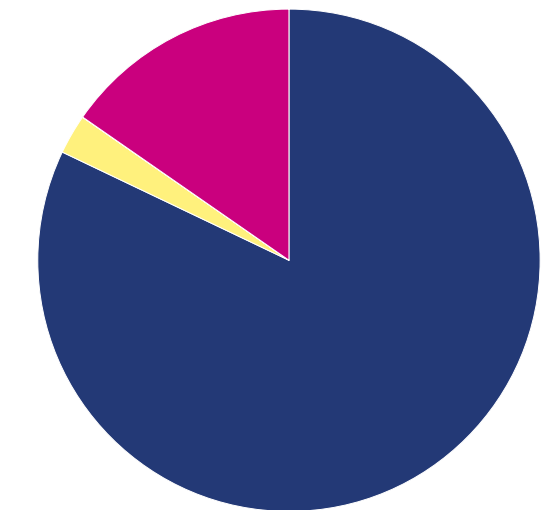
Donate to help us
continue improving
your local hospital



Financials at a glance

Reviewing income and expenditure*

Total income
£6,961,000

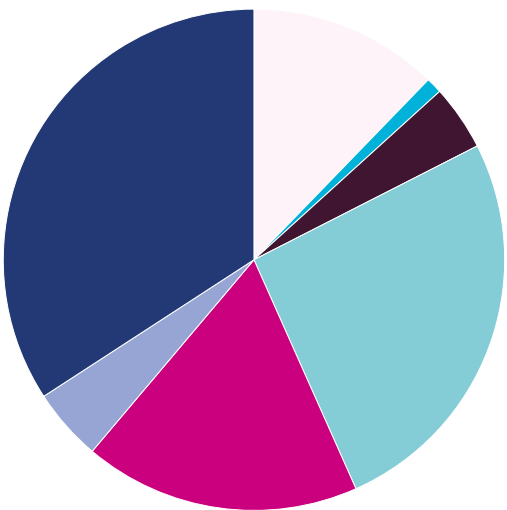


£000s

Donations and legacies	5,714
Charitable activities	178
Trading activities	1
Investment income	1,068

*For a full breakdown of our accounts, see our Trustees' Annual Report and Accounts 2025/26 (available on our website).

Total expenditure
£10,755,000



£000s

Fundraising costs	1,317
Investment management costs	111
CW Innovation	454
Arts in Health	2,778
Grants programme	1,918
Best For You	502
Volunteering for Health	3,675

Looking ahead

Shaping what comes next

As we move into the next phase of our work, we will prioritise areas where our expertise, partnerships and the generosity of our supporters can have the greatest impact.

Advancing research and innovation

A key priority will be strengthening readiness for medical research and innovation investment, including developing partnerships and infrastructure to support large-scale studies and the Trust's position as a leader in infectious diseases and global health.

CW Innovation will focus on high-impact initiatives, including digitally enabled transformation, data-led innovation and emerging technologies such as AI and remote monitoring.

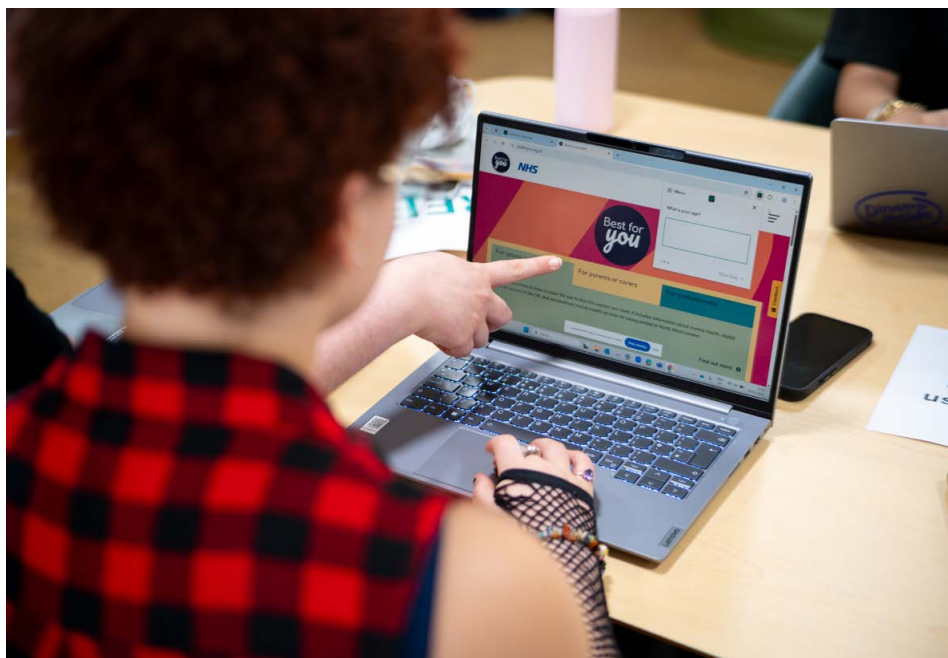
Focusing where CW+ adds most value

Across our work, we will prioritise projects that deliver clear, measurable improvements in care, environments and staff experience.

In the arts, this includes continuing to embed creative approaches into care environments, alongside design and environment work that improves clinical and non-clinical spaces.

Through our Grants programme, we will maintain a strong focus on access and responsiveness, supporting a wider range of staff-led projects aligned with Trust priorities.

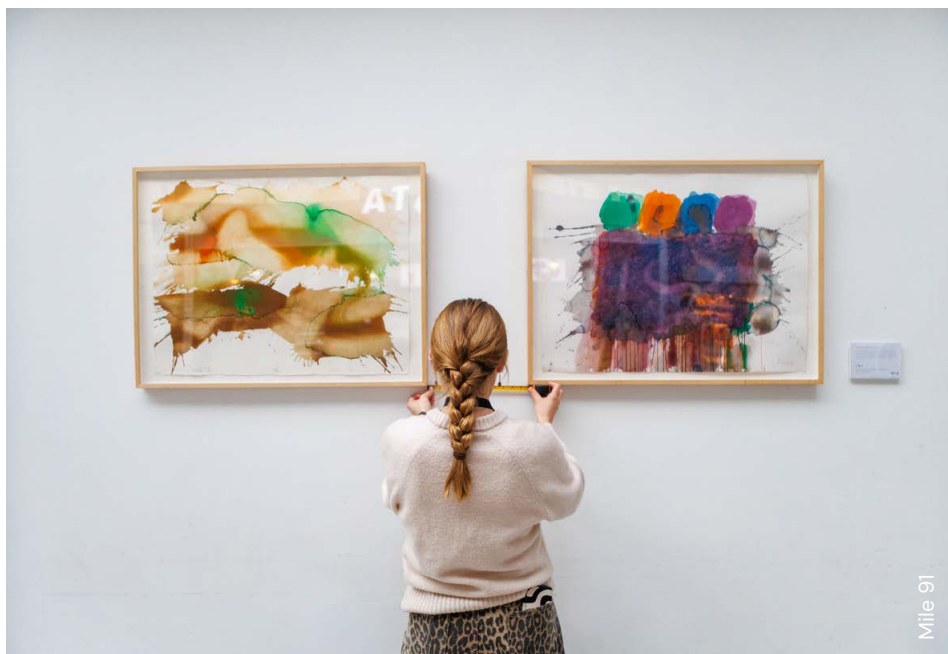




Extending our impact beyond our hospitals

We will continue to build on strong local foundations by sharing learning and extending programmes more widely:

- Best For You will expand its reach through digital and community-based models
- Volunteering for Health and the National Neonatal Palliative Care Programme will build on established partnerships and delivery models to support improvement across the NHS
- NHS Arts (see below) will improve access to arts in healthcare settings nationally



NHS Arts: building a national approach to creative health

The merger of CW+ and Paintings in Hospitals in July 2025 marked an important step in advancing arts in healthcare.

A new programme, NHS Arts, will build on this foundation, expanding access to high-quality arts in healthcare settings and bringing creativity into everyday care.

Over a five-year period, our aim is to embed this approach more widely across the NHS to improve patient experience, support staff wellbeing and strengthen connections with local communities.

Our donors and fundraisers

Recognising the people and organisations that make our work possible



Much of our work is only possible thanks to our generous donors. Those who gave £5,000 or more between April 2025 and March 2026 are listed here – we are grateful to you all.

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Thank you to all our incredible fundraisers. Those who raised more than £1,000 are listed below:

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**We were honoured to
receive gifts from those
who chose to remember
CW+ in their will:**

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**We gratefully acknowledge
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**Thank you to all our
supporters, including
those who wish to remain
anonymous. We couldn't do
what we do without you.**



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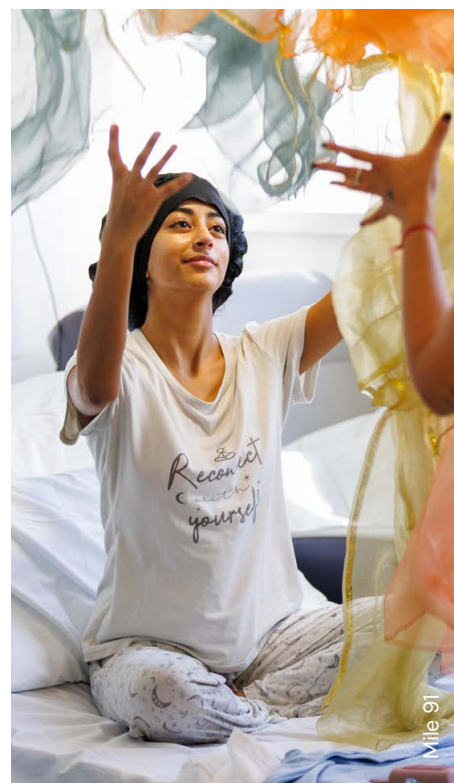
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